### Fall 2016

#### HOWARD COUNTY PUBLIC SCHOOL SYSTEM

#### RESERVOIR HIGH

**EMPLOYEE AND STUDENT SURVEY RESULTS** 

#### **EMPLOYEE ENGAGEMENT**

Gallup measures employee engagement based on responses to its Q<sup>12</sup> survey, which consists of 12 actionable workplace elements with proven links to performance outcomes.

3.87

**GRANDMEAN** 

"Engaged" employees work with passion and feel a profound connection to their employer. They drive innovation and move the organization forward. "Not Engaged" employees may be satisfied with their jobs, but they are not emotionally connected to their workplaces and are unlikely to devote much discretionary effort to their work. "Actively Disengaged" employees are dissatisfied with their workplaces and are likely to be spreading negativity to their coworkers.

#### STUDENT ENGAGEMENT

The involvement in and enthusiasm for school, reflects how well students are known and how often they get to do what they do best.

40%

**ENGAGED** 

#### **MISSION**

"We cultivate a vibrant learning community that prepares students to thrive in a dynamic world."

#### STUDENT HOPE

The ideas and energy we have for the future drives effort, academic achievement, credits earned, and retention of students of all ages.

45%

**HOPEFUL** 

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<sup>\*</sup> Data suppressed due to n size

#### **EMPLOYEE ENGAGEMENT**

Overall Engagement is measured by the GrandMean, which is an average of the 12 Engagement items. The higher your score (with a maximum possible score of 5), the more engaged your fellow employees are.

YOUR SCHOOL

40% ENGAGED 45% NOT ENGAGED 15% ACTIVELY DISENGAGED

YOUF CURRENT			HOWARD COUNTY PUBLIC SCHOOLS	GALLUP OVERALL DATABASE (50TH)
<b>3.87</b> 137		3.93 145	3.91 6,812	4.06
3.72		3.90	3.73	4.04
4.36		4.42	4.32	4.48
3.98		4.13	3.87	4.15
4.13		4.09	3.93	4.14
3.10	$\downarrow$	3.45	3.42	3.78
4.16		4.24	4.18	4.25
3.81		3.94	3.90	3.99
3.34		3.42	3.62	3.88
3.76		3.88	3.90	4.17
4.01		4.04	4.17	4.18
3.98	<b>↑</b>	3.73	3.71	3.89
3.86		3.76	3.86	4.13
3.95		4.03	4.07	4.17
	3.87 137 3.72 4.36 3.98 4.13 3.10 4.16 3.81 3.34 3.76 4.01 3.98 3.86	3.87 137 3.72 4.36 3.98 4.13 3.10 ↓ 4.16 3.81 3.34 3.76 4.01 3.98 ↑ 3.86	3.87 137 145  3.72 3.90  4.36 4.42  3.98 4.13  4.13 4.09  3.10 ↓ 3.45  4.16 4.24  3.81 3.94  3.34 3.42  3.76 3.88  4.01 4.04  3.98 ↑ 3.73 3.86 3.76	CURRENT       PAST       HOWARD COUNTY PUBLIC SCHOOLS         3.87       3.93       3.91         137       145       6,812         3.72       3.90       3.73         4.36       4.42       4.32         3.98       4.13       3.87         4.13       4.09       3.93         3.10       ↓       3.45       3.42         4.16       4.24       4.18         3.81       3.94       3.90         3.34       3.42       3.62         3.76       3.88       3.90         4.01       4.04       4.17         3.98       ↑       3.73       3.71         3.86       3.76       3.86

<sup>-</sup> No data available

<sup>\*</sup> Data suppressed due to n size

<sup>•</sup> Item data not shown if n < 5. Workgroup data not shown to protect confidentiality.

<sup>↑↓</sup> Meaningful growth or decline (0.20 mean change)

# EMPLOYEE ENGAGEMENT (CONTINUED)

YOUR SCHOOL

40%

45%

15%

**ENGAGED** 

NOT ENGAGED

ACTIVELY DISENGAGED

ENGAGEMENT OVERALL ITEM GRANDMEAN	YOUR S	SCHOOL PAST	HOWARD COUNTY PUBLIC SCHOOLS	GALLUP OVERALL DATABASE (50TH)
<b>GRANDMEAN</b> (out of 5) n =	<b>3.87</b> 137	3.93 145	3.91 6,812	4.06

#### YOUR SCHOOL

ITEM RESPONSES	TOTAL N	EXT. DISSATISFIED STRONGLY DISAGREE	EXT. SATISFIED STRONGLY AGREE
	TOTAL N	■ % 1 ■ % 2 ■ % 3	■ % 4 ■ % 5
Qoo. How satisfied are you with your organization as a place to work?	136	8 21 54	15
Qo1. I know what is expected of me at work.	135	9 35	53
Qo2. I have the materials and equipment I need to do my work right.	137	7 18 40	34
Qo3. At work, I have the opportunity to do what I do best every day.	135	10 13 33	45
Qo4. In the last seven days, I have received recognition or praise for doing good work.	134	16 25 15	21 23
Qo5. My supervisor, or someone at work, seems to care about me as a person.	135	6 13 33	47
Qo6. There is someone at work who encourages my development.	134	7 11 13 28	40
Q07. At work, my opinions seem to count.	134	13 13 21	32 21
Qo8. The mission or purpose of my organization makes me feel my job is important.	131	15 18 27	36
Qo9. My associates or fellow employees are committed to doing quality work.	131	5 14 47	32
Q10. I have a best friend at work.	130	7 5 10 38	40
Q11. In the last six months, someone at work has talked to me about my progress.	136	11 16 31	38
Q12. This last year, I have had opportunities at work to learn and grow.	134	10 19 34	36

<sup>-</sup> No data available

Numeric values shown when percentages are 5% or higher.

<sup>\*</sup> Data suppressed due to n size

<sup>•</sup> Item data % 1 - % 4 not shown when n < 10, % 5 and means when n < 5. Workgroup data not shown to protect confidentiality.

<sup>↑↓</sup> Meaningful growth or decline (0.20 mean change)

#### STUDENT ENGAGEMENT

YOUR SCHOOL

 $The \ involvement \ in \ and \ enthus iasm for \ school.$ 

40% ENGAGED 32% NOT ENGAGED 26% ACTIVELY DISENGAGED

ENGAGEMENT GRANDMEAN BY GRADE  **TOUR SHOOL GRANDMEAN CULTEN The List seven days, someone has told me I have done good work at school. In the last seven days, I have learned something interesting at school. I have at least one teacher who makes me excited about the future.  At this school, I get to do what I do best every day.  At this school, I get to do what I do best every day.  At this school, I get to do what I do best every day.  At this school, In the last seven days, someone has told me I have done good work at school.  In the last seven days, I have learned something interesting at school.  At this school, I get to do what I do best every day.  At this	YOUR SCHOOL									
STANDMEAN   STA		5th	6th	7th					12th	
GRANDMEAN         CURRENT         PAST         PUBLIC SCHOOLS         OVERALL           GRANDMEAN (out of 5) n = 1,229         3.73         3.78         3.89         3.88           At this school, I get to do what I do best every day.         3.59         3.58         3.59         3.57           My teachers make me feel my schoolwork is important.         3.92         3.91         4.01         4.02           1 feel safe in this school.         3.91         4.06         4.00         3.89           1 have fun at school.         3.23         3.30         3.41         3.49           1 have a best friend at school.         3.98         4.16         4.35         4.38           In the last seven days, someone has told me I have done good work at school.         3.63         3.52         3.76         3.63           3.63         3.59         3.83         3.90         3.90         3.90           The adults at my school care about me.         3.62         3.65         3.87         3.86           I have at least one teacher who makes me excited about the future.         3.85         3.90         3.98         4.11           ***TOTAL N         ***TOTAL N         ***STRONGLY DISAGREE*         ***STRONGLY AGREE*           **At this school, I get to d		-	YOUR	SCHOO!				3.72	3.09	
## Action of the property of the series of	GRANDMEAN							0	VERALL	
My teachers make me feel my schoolwork is important.  3.92 3.91 4.01 4.02 I feel safe in this school. 3.91 4.06 4.00 3.89 I have fun at school. 3.23 3.30 3.41 3.49 I have a best friend at school. 3.98 4.16 4.35 4.38 In the last seven days, someone has told me I have done good work at school. In the last seven days, I have learned something interesting at school. In the last seven days, I have learned something interesting at school. I have at least one teacher who makes me excited about the future. 3.85 3.90 3.98 4.11  **TOTALN** **TOTALN** **STRONGLY DISAGREE** **STRONGLY AGREE**  At this school, I get to do what I do best every day.  1,271 5 9 27 34 23  My teachers make me feel my schoolwork is important. 1,286 8 19 32 36  I have fun at school. 1,286 I have a best friend at school. 1,280 I have learned something interesting at school. 1,280 I have a best friend at school. 1,280 I have learned something interesting at school. 1,280 I have a best friend at school. 1,280 I have learned something interesting at school. 1,280 I have learned something interesting at school. 1,280 I have a best friend at school. 1,280 I have learned something interesting at school. 1,280 I have a best friend at school. 1,280 I have learned something interesting at school. 1,280 I have a best friend at school. 1,280 I have a	GRANDMEAN	,						8		
I feel safe in this school.       3.91       4.06       4.00       3.89         I have fun at school.       3.23       3.30       3.41       3.49         I have a best friend at school.       3.98       4.16       4.35       4.38         In the last seven days, someone has told me I have done good work at school.       3.63       3.52       3.76       3.63         In the last seven days, I have learned something interesting at school.       3.79       3.83       3.90       3.90         The adults at my school care about me.       3.62       3.65       3.87       3.86         I have at least one teacher who makes me excited about the future.       3.85       3.90       3.98       4.11         TOTAL N       STRONGLY DISAGREE       STRONGLY AGREE         At this school, I get to do what I do best every day.       1,271       3 9       27       34       23         My teachers make me feel my schoolwork is important.       1,286       8       19       32       36         I have fun at school.       1,286       12       14       27       29       16         I have a best friend at school.       1,265       11       5 10       17       54         In the last seven days, someone has told me I hav	At this school, I get to do what I do best every day.		3.59	3.58	3	3.59			3.57	
I have fun at school.  1 have a best friend at school.  3 have at least seven days, I have learned something interesting at school.  3 have at least one teacher who makes me excited about the future.  3 have at least one teacher who makes me excited about the future.  3 have at least one teacher who makes me excited about the future.  3 have at least one teacher who makes me excited about the future.  3 have at least one teacher who makes me excited about the future.  3 have at least one teacher who makes me excited about the future.  3 have at least one teacher who makes me excited about the future.  3 have at least one teacher who makes me excited about the future.  3 have at least school.  4 have fun at school.  5 have fun at school.  4 have fun at school.  5 have fun at school.  5 have fun at school.  5 have fun at school.  6 have fun at school.  1 have fun at school.	My teachers make me feel my schoolwork is important.		3.92	3.9	1	4.01			4.02	
I have a best friend at school.  In the last seven days, someone has told me I have done good work at school.  In the last seven days, I have learned something interesting at school.  In the last seven days, I have learned something interesting at school.  In the last seven days, I have learned something interesting at school.  In the last seven days, I have learned something interesting at school.  I have at least one teacher who makes me excited about the future.  ITEM RESPONSES	I feel safe in this school.		3.91	4.00	5	4.00			3.89	
In the last seven days, someone has told me I have done good work at school.  In the last seven days, I have learned something interesting at school.  In the last seven days, I have learned something interesting at school.  In the last seven days, I have learned something interesting at school.  In the last seven days, I have learned something interesting at school.  In the last seven days, I have learned something interesting at school.  In the last seven days, I have learned something interesting at school.  In the last seven days, someone has told me I have done good work at school.  In the last seven days, someone has told me I have done good work at school.  In the last seven days, I have learned something interesting at school.  In the last seven days, I have learned something interesting at school.  In the last seven days, I have learned something interesting at school.  In the last seven days, I have learned something interesting at school.  In the last seven days, I have learned something interesting at school.  In the last seven days, I have learned something interesting at school.  In the last seven days, I have learned something interesting at school.  In the last seven days, I have learned something interesting at school.  In the last seven days, I have learned something interesting at school.  In the last seven days, I have learned something interesting at school.  In the last seven days, I have learned something interesting at school.  In the last seven days, I have learned something interesting at school.  In the last seven days, I have learned something interesting at school.  In the last seven days, I have learned something interesting at school.	I have fun at school.		3.23	3.30	)	3.41			3.49	
school. In the last seven days, I have learned something interesting at school.  3.79 3.83 3.90 3.90 3.90  The adults at my school care about me. 3.62 3.65 3.87 3.86 I have at least one teacher who makes me excited about the future. 3.85 3.90 3.98 4.11  **TOTAL N** **TOTAL N** **STRONGLY DISAGREE** **STRONGLY AGREE**  At this school, I get to do what I do best every day.  4.10  **TOTAL N** **STRONGLY DISAGREE**  **STRONGLY DISAGREE**  **STRONGLY AGREE**  **A ** **DOTAL N** **STRONGLY DISAGREE**  **STRONGLY DISAGREE**  **STRONGLY AGREE**  **A ** **DOTAL N** **STRONGLY DISAGREE**  **STRONGLY AGREE**  **A ** **DOTAL N** **STRONGLY DISAGREE**  **STRONGLY AGREE**  **A **DOTAL N** **STRONGLY DISAGREE**  **STRONGLY DISAGREE**  **STRONGLY AGREE**  **A **DOTAL N**  **A **DOTAL N** **DOTAL N** **STRONGLY DISAGREE**  **STRONGLY DISAGREE**  **STRONGLY AGREE**  **A **DOTAL N**  **DOTAL N** **STRONGLY DISAGREE**  **STRONGLY AGREE**  **A **DOTAL N**  **DOTAL N**  **TOTAL N**  **TO	I have a best friend at school.		3.98	4.10	5	4.35			4.38	
In the last seven days, I have learned something interesting at school.  The adults at my school care about me.  3.62  3.65  3.87  3.86  I have at least one teacher who makes me excited about the future.  3.85  3.90  3.90  3.98  4.11  **TOTAL N**  **TOTAL N**  **TOTAL N**  **TOTAL N**  **TOTAL DISAGREE**  **TONGLY DISAGREE**  **TONGLY AGREE**  At this school, I get to do what I do best every day.  1,271  3 9 27 34 23  **My teachers make me feel my schoolwork is important.  1,286  1 1,262  1 1,262  1 1 2 14 27 29 16  I have a best friend at school.  1,265  11 5 10 17 54  In the last seven days, someone has told me I have done good work at school.  In the last seven days, I have learned something interesting at school.  1,280  7 7 19 29 35  The adults at my school care about me.  1,208  7 8 22 35 25		ork at	3.63	3.52	2	3.76			3.63	
I have at least one teacher who makes me excited about the future.  3.85 3.90 3.98 4.11  YOUR SCHOOL  1,271 5 9 27 34 23  My teachers make me feel my schoolwork is important. 1,286 8 19 32 36  I feel safe in this school. 1,262 5 20 32 36  I have fun at school. 1,286 11 5 10 17 54  In the last seven days, someone has told me I have done good work at school. In the last seven days, I have learned something interesting at school. 1,280 7 7 19 29 35  The adults at my school care about me. 1,208 7 8 22 35 25		hool.	3.79	3.83	3	3.90			3.90	
TOTAL N  TOT	The adults at my school care about me.		3.62	3.6	5	3.87			3.86	
TOTAL N  STRONGLY DISAGREE  STRONGLY AGREE  At this school, I get to do what I do best every day.  1,271  5 9 27 34 23  My teachers make me feel my schoolwork is important.  1,286  I feel safe in this school.  1,262  5 20 32 36  I have fun at school.  1,286  I have a best friend at school.  1,286  1 1 5 10 17 54  In the last seven days, someone has told me I have done good work at school.  In the last seven days, I have learned something interesting at school.  1,280  7 7 19 29 35  The adults at my school care about me.  1,208  7 8 22 35 25	I have at least one teacher who makes me excited about the future	re.	3.85	3.90	)	3.98			4.11	
At this school, I get to do what I do best every day.  1,271  5 9 27 34 23  My teachers make me feel my schoolwork is important.  1,286  1 feel safe in this school.  1,262  5 20 32 36  I have fun at school.  1,286  1 1 2 14 27 29 16  I have a best friend at school.  1,265  1 1 5 10 17 54  In the last seven days, someone has told me I have done good work at school.  In the last seven days, I have learned something interesting at school.  The adults at my school care about me.  1,208  7 8 22 35 25	ITEM RESPONSES									
My teachers make me feel my schoolwork is important.  1,286  8 19 32 36  I feel safe in this school.  1,262  5 20 32 36  I have fun at school.  1,286  1 1,286  1 1,286  1 1,286  1 1,286  1 1 2 1 4 27 29 16  I have a best friend at school.  1,265  1 1 5 10 17  5 4  In the last seven days, someone has told me I have done good work at school.  In the last seven days, I have learned something interesting at school.  1,280  7 7 19 29 35  The adults at my school care about me.  1,208  7 8 22 35 25			TOTAL N							
I feel safe in this school.  1,262 5 20 32 36  I have fun at school.  1,286 12 14 27 29 16  I have a best friend at school.  1,265 11 5 10 17 54  In the last seven days, someone has told me I have done good work at school.  In the last seven days, I have learned something interesting at school.  The adults at my school care about me.  1,262 5 20 32 36  1,286 12 14 27 29 16  1,249 14 9 14 23 38  7 7 19 29 35  The adults at my school care about me.  1,208 7 8 22 35 25	At this school, I get to do what I do best every day.		1,271	5 9	2	7	34	23		
I have fun at school.  1,286  1,280	My teachers make me feel my schoolwork is important.		1,286	8	19	32		36		
I have a best friend at school.  1,265  11 5 10 17  54  In the last seven days, someone has told me I have done good work at school.  In the last seven days, I have learned something interesting at school.  1,280  7 7 19  29  35  The adults at my school care about me.  1,208  7 8 22  35  25	I feel safe in this school.		1,262	5	20	32		36		
In the last seven days, someone has told me I have done good work at school.  In the last seven days, I have learned something interesting at school.  The adults at my school care about me.  1,249  14  9  14  9  14  9  14  9  14  9  14  9  14  9  14  9  14  9  15  17  19  29  35  17  18  19  19  19  19  19  19  19  19  19	I have fun at school.		1,286	12	14	27	29	•	16	
school. In the last seven days, I have learned something interesting at school.  1,280 7 7 19 29 35 The adults at my school care about me. 1,208 7 8 22 35 25	I have a best friend at school.		1,265	11	5 10	17	į.	54		
In the last seven days, I have learned something interesting at school.  1,280  7 7 19  29  35  The adults at my school care about me.  1,208  7 8 22  35  25		ork at	1,249	14	9	14 23	3	38		
		hool.	1,280	7 7	19	29		35		
I have at least one teacher who makes me excited about the future. 1,257 9 8 16 21 44	The adults at my school care about me.		1,208	7 8	22	2	35	25		
	I have at least one teacher who makes me excited about the future	re.	1,257	9 8	3 16	21		44		

<sup>-</sup> No data available

<sup>\*</sup> Data suppressed due to n size

Numeric values shown when percentages are 5% or higher.

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<sup>↑↓</sup> Meaningful growth or decline (0.20 mean change)

#### STUDENT HOPE

The ideas and energy students have for the future.

#### YOUR SCHOOL

45%
HOPEFUL

38%

15% DISCOURAGED

		YOUR SCHOOL							
HOPE GRANDMEAN	5th	6th	7th	8th	9th	10th	11th	12th	
BY GRADE	-	_	_	_	4.24	4.24	4.17	4.20	

HOPE OVERALL ITEM GRANDMEAN	YOUR S	CHOOL PAST	HOWARD COUNTY PUBLIC SCHOOLS	OVERALL
<b>GRANDMEAN</b> (out of 5)	4.21	4.23	4.24	4.24
n =	1,287	1,389	30,226	881,404
I know I will graduate from high school.	4.83	4.83	4.78	4.68
I have a great future ahead of me.	4.44	4.42	4.43	4.44
I can think of many ways to get good grades.	4.19	4.12	4.20	4.20
I have many goals.	4.29	4.35	4.14	4.22
I can find many ways around problems.	3.91	4.00	3.95	3.91
I have a mentor who encourages my development.	3.39	3.43	3.56	3.50
I know I will find a good job in the future.	4.27	4.25	4.36	4.41
ITEM DEODONOEO			YOUR SCHOOL	

#### **ITEM RESPONSES**

I know I will graduate from high school. 1,276

I have a great future ahead of me. 1,236

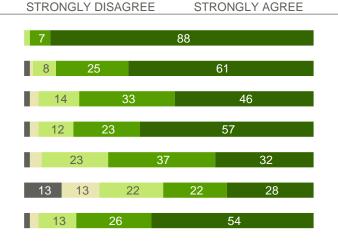
I can think of many ways to get good grades. 1,280

I have many goals. 1,280

I can find many ways around problems. 1,284

I have a mentor who encourages my development. 1,237

I know I will find a good job in the future. 1,226



**%** 3

**%** 4

**%** 5

% 2

**%** 1

Numeric values shown when percentages are 5% or higher.

<sup>-</sup> No data available

<sup>\*</sup> Data suppressed due to n size

<sup>•</sup> Item data % 1 - % 4 not shown when n < 10, % 5 and means when n < 5.

<sup>↑↓</sup> Meaningful growth or decline (0.20 mean change)

#### **ENTREPRENEURIAL ASPIRATION**

The talent and energy for building businesses that survive, thrive, and employ others.

	YOUR SCHOOL							
OVERALL GRANDMEAN	5th	6th	7th	8th	9th	10th	11th	12th
BY GRADE	-	-	-	-	2.28	2.19	2.34	2.27

ITEM GRANDMEAN	YOUR S	CHOOL PAST	HOWARD COUNTY PUBLIC SCHOOLS	OVERALL
<b>GRANDMEAN</b> (out of 5) n =	<b>2.27</b> 1,025	2.31 1,138	2.37 22,928	2.42 665,573
I will invent something that changes the world.	2.65	2.73	2.72	2.72
I plan to start my own business.	2.82	2.82	2.94	3.02
I am learning how to start and run a business.	2.14	2.24	2.27	2.39
I have my own business now.	1.46	1.49	1.54	1.55

ITEM RESPONSES		YOUR SCHOOL  ■ % 1 ■ % 2 ■ % 3 ■ % 4 ■ % 5
	TOTAL N	STRONGLY DISAGREE STRONGLY AGREE
I will invent something that changes the world.	1,097	26 21 25 13 12
I plan to start my own business.	1,146	25 17 22 15 18
I am learning how to start and run a business.	1,256	45 20 16 7 9
I have my own business now.	1,264	79 6 6

Numeric values shown when percentages are 5% or higher.

• Item data % 1 - % 4 not shown when n < 10, % 5 and means when n < 5.

<sup>-</sup> No data available

<sup>\*</sup> Data suppressed due to n size

<sup>↑↓</sup> Meaningful growth or decline (0.20 mean change)

#### **CAREER/FINANCIAL LITERACY**

The information, attitudes and behaviors that students need to practice for healthy participation in the economy.

OVERALL GRANDMEAN	5th	6t
BY GRADE	_	_

YOUR SCHOOL									
5th	6th	7th	8th	9th	10th	11th	12th		
_	_	-	_	3.16	3.20	3.43	3.60		

		ı		
ITEM GRANDMEAN	YOUR S	CHOOL	HOWARD COUNTY	
	CURRENT	PAST	PUBLIC SCHOOLS	OVERALL
<b>GRANDMEAN</b> (out of 5)	3.35	3.34	3.49	3.31
n =	1,231	1,323	27,790	799,459
I have a paying job now.	2.10	2.04	2.09	2.11
I am learning how to save and spend money.	3.50	3.49	3.71	3.76
I have a bank account with money in it.	3.63	3.66	3.70	3.22
I am involved in at least one activity, such as a club, music, sports, or volunteering.	4.17	4.13	4.39	4.11

# TOTAL N YOUR SCHOOL ■ % 1 % 2 % 3 ■ % 4 ■ % 5 TOTAL N STRONGLY DISAGREE STRONGLY AGREE I have a paying job now. 1.275 62 7 6 5 18

i nave a paying job now.	1,275	62	7 6 5 18
I am learning how to save and spend money.	1,286	12 10 22	23 31
I have a bank account with money in it.	1,250	24 5 5 10	53
I am involved in at least one activity, such as a club, music, sports, or volunteering.	1,286	13 5 8	69

Numeric values shown when percentages are 5% or higher.

• Item data % 1 - % 4 not shown when n < 10, % 5 and means when n < 5.

<sup>-</sup> No data available

<sup>\*</sup> Data suppressed due to n size

A Maria Sala and Allia (O.O.)

<sup>↑↓</sup> Meaningful growth or decline (0.20 mean change)

#### PURPOSE AND SURVEY METHODOLOGY

The mission of the Howard County Public School System is "We cultivate a vibrant learning community that prepares students to thrive in a dynamic world". Achieving this mission requires that HCPSS is aware of the perceptions of employees and students, and that each employee and student see HCPSS as a great place to work and learn. HCPSS launched a partnership with Gallup in 2013 to measure employee and student perceptions and uses this information to make further progress toward achieving the HCPSS mission.

Based on more than four decades of research, Gallup has identified definitive employee attitudes that correspond with the most successful workplaces. Employee engagement — involvement with and enthusiasm for work — is measured by Gallup in a 12-question employee survey. An employee's level of engagement links to various school outcomes, including employee retention, parent engagement, student retention, and student achievement. The employee engagement survey was conducted online from Oct. 4 through Oct. 23, 2016, with 6,812 HCPSS employees registering their opinions (83% response rate).

The Gallup Student Poll is a 24-question survey that measures the hope, engagement, and entrepreneurial aspiration, financial literacy of students in grades 5-12. Research supports the idea that hope (ideas and energy for the future) and engagement (involvement with and enthusiasm for school) are actionable targets linked to student achievement, retention, and future employment. The Gallup Student Poll was conducted online during the school day from Sep. 26 through Oct. 20, 2016, with over 31,280 HCPSS students completing the survey.

Both of these surveys have yielded a wealth of data designed to inform HCPSS improvement efforts. Gallup has provided presentations for executive staff, principals, and central office managers. Gallup coaches and principals have had one-on-one conversations. Ongoing dialogue will continue with teams of employees across HCPSS as we continue to leverage insights from these data to drive success.

The results provide a comprehensive view of school-level data collected from the employee and student surveys. Please note the following:

- O The employee survey results are reported at the school level, and also include the HCPSS districtwide results.
- O The student survey results are shown at the school level, and also include HCPSS level-alike reports (e.g., all HCPSS high schools). The Gallup 2016 database results (a convenience sample of over 911,150 students from around the nation) are also presented.
- O The student survey is only available for students in grades 5-12. Although survey participation in the elementary schools is limited to students in the upper grades, discussions about student hope, engagement, entrepreneurial aspirations, and career/financial literacy apply to all students.
- O School leaders are encouraged to approach the action planning process with school improvement needs and responses of both employees and students in mind. Many of the best examples of school leaders building great places to work and learn rely on integrating relatively simple actions into daily conversations.

These data are at the foundation of many important discussions and actions being taken throughout HCPSS. We look forward to leveraging insights from these results as we work to achieve our important mission.

#### **ACTION PLANNING**

## **EMPLOYEE ENGAGEMENT** Items our school will invest in are: Actions we will take: When: STUDENT ENGAGEMENT STUDENT HOPE **ENTREPRENEURIAL ASPIRATION AND** CAREER/FINANCIAL LITERACY Items our school will invest in Items our school will invest in Items our school will invest in are: are: are: Actions we will take: Actions we will take: Actions we will take: When: When: When: