



I. Policy Statement

The Board of Education of Howard County, with the advice of the Superintendent, sets school attendance areas in order to provide quality educational opportunities to all students and to promote the balanced and efficient use of school facilities and resources. The Board further recognizes that school openings, additions, program changes, population growth and other demographic changes may require that school attendance areas be adjusted from time to time. The Board believes that staff analyses and recommendations, as well as public advice and comment, are integral to its deliberations and decisions related to school attendance areas.

II. Purpose

The purpose of this policy is to define the conditions under and process by which school attendance area adjustments will be developed and adopted.

III. Definitions

- A. Adequate Public Facilities Ordinance Chart (Open/Closed) – A chart required by county legislation that lists schools as open or closed based on school capacities and enrollment projections.
- B. Attendance Area Committee (AAC) – Committee comprised of community members appointed by the Superintendent, to advise and comment during the planning phase regarding Capital Budget and redistricting recommendations being developed by staff.
- C. Feed – The percentage of students in the receiving school that come from a sending school of a lower organizational level.
- D. Maximum Target Enrollment – 110% of the program capacity of a school facility.
- E. Minimum Target Enrollment – 90% of the program capacity of a school facility.
- F. Program Capacity – a) Elementary schools: the product of the Board-approved student-to-teacher ratio and the number of teaching stations identified in the capital budget; b) Middle schools: 95% of the product of the Board-approved student-to-teacher ratio and the number of teaching stations identified in the

capital budget; c) High schools: 80% or 85% of the product of the Board-approved student-to-teacher ratio and the number of teaching stations in the capital budget.

- G. Planning Region – A geographic area of Howard County made up of one or more schools used by the Department of Education for planning purposes.
- H. School Attendance Area – Geographic area from which a school’s students are drawn.
- I. School Attendance Area Projection – An estimate of the number of students within a particular school attendance area.
- J. System-Level Process Requirements – A set of standards for projections, capacities, data displays, identifying schools to be studied and redistricting recommendations to be used by those involved in the redistricting process.

IV. Standards

- A. The Board of Education may consider school attendance area adjustments whenever one or more of the following conditions exist:
 - 1. A new school or addition is scheduled to open.
 - 2. An existing facility is significantly damaged, lost, or otherwise scheduled to close.
 - 3. School attendance area projections are outside the minimum or maximum target enrollments.
 - 4. The program capacity of a school building is altered.
 - 5. The road network(s) within one or more school attendance areas is altered.
 - 6. An unforeseen circumstance necessitates an adjustment to promote efficiency or provide for the welfare of students.
- B. The following factors will be considered in the development of any school attendance area adjustment plan:
 - 1. Educational welfare of the impacted students in both the sending and receiving schools.
 - 2. Frequency with which students are redistricted. For example, make every attempt to not move a student more than once at any organization level or the same student more frequently than once every five years.
 - 3. Impact on the number of students bused and the distance bused students travel. For example, students who are “non-transported” (walkers) should, where possible, remain walkers.
 - 4. Cost.

5. The demographic makeup and academic performance of students in both the sending and receiving schools.
6. Number of students to be redistricted.
7. Maintenance of feeder patterns. For example, avoiding the establishment of feeds less than 15% where possible.
8. Changes in a school's program capacity.
9. Impact on specialized or regional programs (e.g., special education, career and technology education, ESOL).
10. Functional and operational capacity of school infrastructures (e.g., cafeterias, restrooms and other shared core facilities).
11. Building utilization. For example, maintaining a target enrollment of a building's program capacity of between 90% and 110% where possible.

While each of these factors will be considered, it may be impractical to reconcile each and every school attendance area adjustment with each and every factor.

C. Board of Education's Deliberations

1. The Superintendent will submit goals in conjunction with feasibility studies for discussion and approval.
2. The Superintendent will submit system-level-process requirements to the Board of Education for approval.
3. The Superintendent will forward redistricting recommendations to the Board of Education. Any recommendation submitted to the Board should include data on each of the factors in § IV.B for which measurement can be obtained.
4. The Board of Education will hold a public hearing(s) and work session(s) regarding the school attendance area adjustment plan(s) submitted by the Superintendent in accordance with Policy 2040, Public Participation in Meetings of the Board. The Board may schedule additional hearings and/or work sessions at its discretion.
5. The Board may direct the Superintendent to develop additional information and/or develop other alternatives for its consideration at any time. The Board also may propose alternatives to a plan at any time.
6. The Board will take final action on school attendance area adjustments at a public meeting. As elected representatives of the community, the Board reserves the right to adopt or to modify any alternatives and/or recommendations presented to it by the Superintendent or the citizens of Howard County proposed previously or during the Board's deliberations and vote.

D. Community Input

1. The AAC will provide public input during the planning phase of the redistricting process.

- a. Public input will take the form of review and comments. Staff will modify the redistricting plans as appropriate based on the comments.
 - b. Summary notes of the meetings between Staff/AAC will be taken and made available to the public via the Howard County Public School System website.
 - c. AAC members may be asked to participate during the meeting in which staff presents the redistricting recommendations as well as in one or more work sessions to assist the Board of Education in its deliberations.
2. Staff will provide an electronic mail address where the public can send comments and suggestions as well as read the summary notes of the meetings in which staff and the AAC have worked in collaboration to refine the redistricting plans.
 3. The Board of Education will provide opportunities for public input through its hearing process (see §C.2.1.b).
 4. Members of the public may submit school attendance area adjustment plans to either the Superintendent or the Board of Education.
- E. The Board may alter these provisions, upon a majority vote of the Board, when emergency or other extraordinary circumstances warrant such an alteration.

V. Compliance

- A. The Superintendent/designee is responsible for determining whether conditions exist that require school attendance area adjustments and recommending the appointment of the AAC. The Superintendent/designee is also responsible for assisting the AAC in completing its review and comment process.
- B. All meetings in which the AAC participates shall be open to the public and will have summary notes taken. These summary notes will be made available to interested parties.
- C. The Superintendent/designee will prepare enrollment projections on an annual basis and provide those projections in the formats defined in the System-Level Process Requirements to those involved in the redistricting process or those who have an interest in the projections.
- D. The Superintendent/designee shall provide the Board with an annual school attendance area adjustment report that includes student enrollment projections as defined in the System-Level Process Requirements, as well as a recommendation for any school attendance area adjustments and the identification of school attendance areas that may be affected.

- E. Actions taken by the Board with regard to the adjustment of boundary lines shall be communicated by the Superintendent/designee to the principals, PTA presidents and SGA presidents of each public school in Howard County, as well as the president of the PTA Council of Howard County and the chairman of the Citizens Advisory Committee to the Board of Education by the Superintendent/designee. Principals are responsible for communicating this information to parents of students in areas affected by school attendance area adjustments.
- F. The Superintendent's designee will prepare the Adequate Public Facilities Ordinance Chart (Open/Closed) in compliance with Policy 6010.

VI. Delegation of Authority

The Superintendent is authorized to develop appropriate procedures for the implementation of this policy.

VII. References

- A. Legal
Education Article, §4-109
Maryland Open Meetings Act
- B. Other Board Policies
Policy 2040, Public Participation in Meetings of the Board

ADOPTED: April 15, 2004

AMENDED: April 28, 2005

April 16, 2009

EFFECTIVE: July 1, 2005

April 16, 2009

I. Development and Consideration of School Attendance Area Adjustment Plans

A. The development and consideration of proposed school attendance area adjustment plans will take place in the following manner:

1. Staff/Attendance Area Committee (AAC)
 - a. The Superintendent's designee will solicit and interview candidates and will nominate for appointment by the Superintendent, an Attendance Area Committee consisting of 10 to 12 members. Of those nominated:
 - i. One member of the AAC may be a student.
 - ii. One member may be from each of the school system's six planning regions.
 - iii. Three to six members at large.
 - iv. No more than 6 members will have been members of a previous AAC.
Membership may not be concurrent for more than 2 years. Consideration will be given to providing representation from each of the school system's planning regions.
 - b. Staff will develop feasibility studies for each project in the capital budget that yields additional student capacity. These feasibility studies will be the basis for short- and long- range redistricting plans.
 - c. AAC, after receiving orientation, will work in collaboration with staff to refine the redistricting plans through a review and comments process. The basis for the review will be the System-Level Process Requirements, the Policy 6010 factors, and the redistricting goals set by the Board of Education. The refined plans will be presented at one or more regional meetings for additional public comment. Further refinement may be necessary prior to forwarding the plans to the Superintendent.
2. Superintendent
 - a. The Superintendent will apply the System-Level Process Requirements and Policy 6010 factors when reviewing staff's recommendations. Modifications may be made to the staff's recommendations as appropriate.
 - b. The Superintendent will forward his recommendations to the Board of Education.
 - c. The Superintendent and Board of Education will assess the process at the end of the redistricting cycle. Modification will be made as appropriate prior to the beginning of the next cycle.
 - d. The Superintendent/designee will prepare enrollment projections on an annual basis and provide those projections in accordance with the System-Level-Process Requirements. The projections will be made available to the Board of Education and to other interested community members.

POLICY 6010-PR
IMPLEMENTATION PROCEDURES

ADOPTED: April 28, 2005
AMENDED:
EFFECTIVE: July 1, 2005

Recommended System-Level-Process Requirements

Staff when presenting data or working with the school Boundary Line Committee and the Superintendent will implement the process requirements listed below. In addition, these requirements will be followed when presenting information to the Board of Education in document form and when responding to questions.

A. Projections

1. The projections contained in the Capital Budget will be adjusted based on the difference between the projected and actual September 30 enrollments. Other projection data may be used as indicators but will not supplant this baseline projection data.
2. Projection error rates will be made available for the preceding 5 years at each organizational level. They will be based on the first September 30th monthly enrollment report to the state.

B. Capacities

3. New school capacities are 788 (678 Grades 1-5 and 110 Kindergarten) for elementary schools, 662 for middle schools, and 1332 for high schools. However, it is acknowledged that building design and relocatables increase useful capacity over the short term.
4. Existing school capacities will be the same as illustrated in the capital budget.
5. New program implementation requiring additional capacity will be accommodated with relocatables or new construction so that school capacity will be a constant for planning purposes.
6. Stand-alone-relocatable/modular units are for the short term and are not included in capacity calculations. Integrated modular units will be included in capacity calculations.

C. Data Displays

7. Data will be displayed out six continuous years in the redistricting document and out one to ten years in the attachments for each school and region. The School Boundary Line Committee and Superintendent will use these formats in reviewing data in the final documents.
8. Elementary school projection/capacity data will be disaggregated into K and Grades 1-5 when analyzing data. K-5 data will be illustrated in the attachments as an information item.
9. Adjusted projections due to redistricting for each year will be based on the advancement of students from appropriate grades as well as new students by year of construction for phased and non-phased development. These adjustments will be illustrated out six years in the document and out ten years in the attachments.
10. A variety of data will be integrated into formats and interpreted in a way that will allow decision makers to quickly identify strengths/weaknesses as well as problems/solutions for each recommendation. In addition strengths and weaknesses will be identified as such and explained in the narrative.
11. Information in matrix form will illustrate the impact on the recommendation on each factor in Policy 6010 with each recommendation.
12. School maps will contain road names that are legible with change areas identified. Regional maps (do not need to include road names) will be included to illustrate change areas within a larger context.
13. FARM statistics will apply to the organizational level being redistricted.

E. Identifying Schools to be Studied

14. Schools falling outside the range of 90% to 110% capacity utilization will be considered for redistricting.
15. Schools with less than 10% representation from a feeder school will be studied. Adjustments will be considered when redistricting occurs within the feeder schools affected.

F. Redistricting Recommendations

16. Redistricting recommendations and polygons will follow natural boundaries. (Examples: street intersections, streets, streams, lakes, etc.)
17. Short-range redistricting, out one year, will be reflected in recommendations/alternatives. Long-range considerations, out two to ten years, will illustrate how population/program changes will be accommodated.
18. Redistricting will result in 100% utilization of the facility one to three years from the date of implementation. After one to three years, other redistricting or a capital improvement may be needed to sustain the goal.
19. Studies will be done to illustrate that the long-range redistricting considerations are feasible.